



# Pasadena Continuum of Care Board Meeting



November 9, 2022



# Agenda

1. HOUSEKEEPING AND ROLL CALL
2. APPROVAL OF 9/14/22 MEETING MINUTES
3. PUBLIC COMMENT; ITEMS NOT ON AGENDA
4. UPCOMING COC BOARD ELECTIONS
5. HOMELESSNESS PLAN UPDATE
6. HHAP-4 APPLICATION AND ALLOCATION DISCUSSION



# HOUSEKEEPING

## **This meeting is being recorded**

Meeting minutes will be available on the Pasadena Partnership website within 1 week for those unable to attend.

## **All participants have been muted**

Attendees will remain muted throughout the duration of the meeting, unless unmuted by the host during public comment.

## **Questions**

The Q&A function will not be utilized during the meeting. If you have comments during the meeting, please raise your hand during public comment.

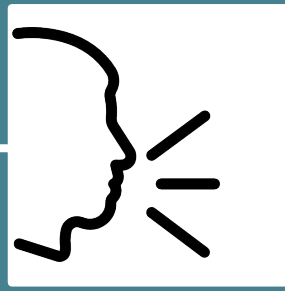
## **Instructions for Public Comment**

1. Attendees will have access to a hand raising function when the meeting facilitator announces opportunities for public comment. The hand raising function will be turned off outside of public comment. For users calling in, please press (\*9 [Star 9]) on your phone's keypad to access this function.
2. Once enabled, please raise your hand if you would like to speak. Public comment will be heard in the order hands are raised.
  - Please introduce yourself before speaking
3. There will be 1–3 minutes allotted for each public comment, depending on the number of comments. Please respect this time limit.
4. Be considerate of all participants and the process of this meeting



**ROLL CALL**

**APPROVAL OF  
SEPT 14 MEETING  
MINUTES**



# GENERAL PUBLIC COMMENT

Items not on the agenda



# **UPCOMING COC BOARD ELECTIONS**

Jennifer O'Reilly-Jones, City of Pasadena



# 2023 COC BOARD ELECTIONS

3 Board members have terms expiring at the end of the calendar year:

Dan Davidson, Jhoana Hirasuna, Margie Martinez

## **December 6**

Applications will  
open following the  
CoC Full Partnership  
meeting

## **January 20**

Application window  
will close

## **February 1**

Elections will take  
place at the first CoC  
Full Partnership  
meeting of the  
calendar year



# Homelessness Plan

Updates



N O V E M B E R 2 0 2 2

# HOMELESSNESS PLAN UPDATES

Over the summer, extensive community engagement took place,  
supported by a robust systems analysis.

216

## SURVEY RESPONSES

In July, 216 people responded to our survey, offering feedback on system priorities, goals, and areas for improvement.

9

## INTERVIEWS

In June + July, PPA conducted nine interviews with ten system and regional partners.

8

## FOCUS GROUPS

In July that allowed for in-person engagement with 57 people with lived experience of homelessness.

8

## LISTENING SESSIONS

Throughout the summer and early fall, including CoC members + four City Commissions.

# NEXT STEPS

H O M E L E S S N E S S   P L A N

## PLANNING WORKGROUPS

Draft plan is refined by a series of planning workgroups, with experts in each action area

Jan - Feb 2023

## COMMUNITY ENGAGEMENT & GAPS ANALYSIS PRESENTATIONS

Presentation to the CoC, community at-large, and commissions

Dec 2022

## FINAL PLAN

Informed by findings, refined by planning workgroup and community stakeholders

Spring 2023





# HHAP-3 Update

N O V E M B E R 2 0 2 2

# HHAP UPDATE

## > **HHAP ACTION PLANS REJECTED STATEWIDE**

HHAP-3 goals were conservative based on state recommendations, as bonus funding was dependent upon successful achievement of the goals. On Thursday November 3<sup>rd</sup>, the Governor “rejected” every jurisdiction’s HHAP action plan for not being aggressive enough and is pausing disbursement of the remaining HHAP 3 funds.

## > **NO FORMAL COMMUNICATION ON HHAP-3**

The CoC has yet to receive communication from the state on the matter, so we don’t yet know how this will impact our funding plans. The CoC doesn’t plan on using the second disbursement (80%) of HHAP-3 funds until FY 24.

## > **IMPACT ON HHAP-4**

We don’t yet know how the governor’s announcement will impact HHAP-4. As far as we’ve heard, the state has not changed the deadline or guidance around the application.



# HHAP-4 Application

DUE NOVEMBER 29

# HHAP-4 OVERVIEW

## FUNDING ALLOCATIONS

HHAP-4 allocations are not yet available but will be based on local 2022 Point-in-Time (PIT) Homeless Counts.

We anticipate similar HHAP-3 and HHAP-4 allocations, as 2022 PIT was just 4% lower than 2019.

The board will be voting on funding proportions, not specific dollar amounts for eligible activities.

## APPLICATION REQUIREMENTS

Like HHAP-3, the CoC is required to establish quantifiable performance goals and strategies to support these goals.

The Governor's announcement came after HHAP-4 goals were developed. We're waiting to hear from the State on updated recommendations.

Homelessness plan goals will be separate and distinct from HHAP-4 goals, reflect local priorities, and be developed through our own analysis.

# Strategies

HHAP-4 applicants are required to establish actionable strategies to meet proposed outcome goals.



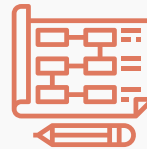
Strengthen emergency support system



Enhance pathways to permanent housing



Reduce inflows to homelessness



Systems-level planning



Improving equity and treatment

# Strengthen the Emergency Support System

In Pasadena, people are experiencing homelessness for longer periods of time. The emergency support system plays a critical role in meeting people's basic needs until they find permanent housing.



## RESPONSE COORDINATION & REFERRALS

Develop a more accessible, transparent, and timely response coordination and referral system that connects people to emergency services while they work towards permanent housing.

## EMERGENCY SHELTER

Investigate options to maintain/expand shelter beds, particularly those with extended stays and case management services. Promote dignity and respect by ensuring safety, security, and cleanliness of shelters.

## ESSENTIAL SERVICES

Continue to fund essential services such as showers and investigate options to add a multi-service center.

## STREET OUTREACH

Develop a better understanding of the role of street outreach in unsheltered homelessness.



# Enhance Pathways to Permanent Housing

Pathways to permanent housing must be strengthened to make meaningful progress in reducing homelessness and shorten the length of time people remain homeless.

## **SUPPORT REGIONAL EFFORTS TO IMPROVE CES**

through collaboration with regional partners while simultaneously increasing education on and transparency of the system.

## **STRENGTHEN SUPPORT IN LEASING UP**

through additional resources to reduce housing discrimination and other challenges to leasing up in the private market.

## **STRENGTHEN AND EXPAND PERMANENT HOUSING PROGRAMS**

Prioritize and expand PSH, RRH and other long-term subsidy programs.  
Ensure adequate supportive services in permanent housing programs.  
Expand support in moving on from PSH.





## Reduce Inflow

Reduce inflow into homelessness through targeted prevention, diversion, and cross-systems collaboration.



Legal services including tenant rights education



Promote homelessness prevention through community-based partners



Collaboration with systems that intersect with homelessness.

# Systemwide Planning

## **INCREASE SUPPLY OF PERMANENT HOUSING**

through continued investment, maximizing existing supply, and identification of new funding sources

## **TARGETED APPROACH TO REDUCING CH**

through Built for Zero, increasing PH placements, and reducing LOT homeless.

## **PURSUE OPPORTUNITIES TO EXPAND MENTAL HEALTH AND SUBSTANCE USE SERVICES**

through additional supportive services, partnerships, and prescriptive contact language.

## **ESTABLISH SHARED METRICS OF SUCCESS**

to guide community education and data-driven decision making.

## **INCREASE REGIONAL + CROSS-SYSTEM ALIGNMENT AND COORDINATION**

to address inflows, strengthen support services, and streamline regional responses to homelessness.



# Improve Equity & Treatment

## **RESPOND TO REPORTS OF UNFAIR OR DISCRIMINATORY TREATMENT**

through assessments and audits, additional support around discrimination in the housing market, greater transparency in service delivery systems, and training.

## **SUPPORT CLIENT-CENTERED, FLEXIBLE MODELS OF CARE**

for housing and service provision to ensure interventions and assistance are tailored to meet the diverse and unique needs of participants

## **REVIEW WRITTEN POLICIES AND PRACTICES**

with an equity lens to identify areas for revision/improvement and develop prescriptive contract language.

## **ENSURE THAT PEOPLE WITH LIVED EXPERIENCE PLAY A LEADERSHIP ROLE**

in overseeing program and policymaking in the CoC.

## **RACIAL DISPARITY ANALYSIS**

conducted on a quarterly basis to inform strategies





# **HHAP-4 ALLOCATION DISCUSSION**

Jennifer O'Reilly-Jones, City of Pasadena



# ELIGIBLE ACTIVITIES

## 1. RAPID REHOUSING

including rental subsidies and incentives to landlords, such as security deposits and holding fees.

## 2. OPERATING SUBSIDIES

in new and existing affordable or supportive housing units, emergency shelters, and navigation centers.

## 3. STREET OUTREACH

to assist people experiencing homelessness to access permanent housing and services

## 4. PREVENTION AND SHELTER DIVERSION

including rental subsidies.

## 5. SERVICES COORDINATION

which may include access to workforce, education, and training programs, or other services needed to promote housing stability in supportive housing

## 6. SYSTEMS SUPPORT

for activities necessary to create regional partnerships and maintain a homeless services and housing delivery system

## 7. DELIVERY OF PERMANENT HOUSING AND INNOVATIVE SOLUTIONS

such as hotel and motel conversions.

## 8. INTERIM SHELTER

limited to newly developed clinically enhanced congregate shelters, new or existing non-congregate shelters, and operations of existing navigation centers and shelters based on demonstrated need.

## 9. IMPROVEMENTS TO EXISTING SHELTERS

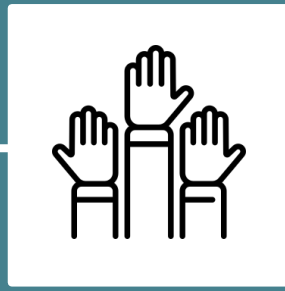
to lower barriers and increase privacy.



# Proposed HHAP-4 Allocation Breakdown

PASADENA'S ESTIMATED ALLOCATION  
\$800,000

ACTIVITY	PROPORTION	ESTIMATED FUNDING
ADMIN COSTS	7%	\$56,000
YOUTH SET ASIDE	10%	\$80,000
PLANNING	20%	\$160,000
EMERGENCY SHELTER	25%	\$200,000
RAPID REHOUSING	38%	\$304,000
	100%	\$800,000



# DISCUSSION AND VOTE





## Announcements.

### November 18th:

Homeless Count volunteer sign ups open

<https://pasadenapartnership.org/volunteer-homeless-count/>

### December 6th:

CoC Full Partnership meeting at 10:00 a.m. (Zoom)

### January 24th and 25th:

2023 Homeless Count

### February 1st:

CoC Full Partnership meeting (elections)



# Thank you!

Do you have any questions or additional comments?

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